



The Governance and Coordination Arrangement for the INFF

A bottom-Up Approach in Sierra Leone

Joseph Samah

Assistant Director, Planning, Policy and Research

Ministry of Planning and Economic Development

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Overview of Presentation



1. Background to the INFF in Sierra Leone
2. Governance Structure of the INFF Process in Sierra Leone
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Introduction and background



Sierra Leone undertook a DFA in 2018

The DFA was concluded with 18 recommendations on the different sources of financing in the country

The country's Medium-Term National Development Plan (2019-2023) was also developed in 2018, informed by the DFA in terms of the financing options

Pages 179-181 of the MTNDP contain 18 strategic financing initiatives recommended in the DFA Report

The plan is strongly linked to the SDGs and AU Agenda 2063

The DFA informed the formulation of a comprehensive Integrated National Financing Framework (INFF)

The INFF was finalized in 2020 within the broad framework of "A Walking Out of Fragility Roadmap"



Based on the DFA analysis, the INFF includes 18 Financing Options to **BOOST DEVELOPMENT FINANCE IN SIERRA LEONE**

Public sector revenue

Private sector investment and financial services

Strategic Development Cooperation

Introduce a GST lottery using customer receipts as entries to encourage compliance
Boost large taxpayer auditing capacity of National Revenue Authority
Revise levies and departmental charges to ensure costs are covered
Build outcome information into the budget process to align more with MTNDP
Create systems to track public spending on gender and climate
Publish tax expenditure reports, including revenue foregone through tax exemptions
Establish a diaspora bond to fund strategic development investments
Promote the investment of a portion of pension assets in infrastructure
Promote longer-term lending to businesses with financial sector reforms
Encourage public sector banks to lend more to private sector and limit purchases of public sector debt
Promote diaspora investment through one-stop shop, diaspora bank accounts, and relaxed capital controls to promote business investment
Conduct public-private dialogues on how to mobilize inclusive, sustainable private investment and design positive business-related reforms
Reduce tax on remittances and promote digital services to lower transaction costs
Reduce illicit financial flows through anti-corruption, auditing, and customs detection
Engage South-South Cooperation partners and establish a secretariat for such
Access US Millennium Challenge Corporation Compact funding
Introduce development impact bonds to support investments in key MTNDP sectors
Access support from untapped global thematic funds, especially for climate finance

Introduction and background



Key Features of the INFF and the overall Development Planning process in Sierra Leone

Broad based consultations

Inclusive participation of Government Actors, Development Partners, NGOs and Civil Society

Deepened decentralization of the process

Following the findings and recommendations of the DFA and by extension, the INFF,

Government policy initiatives as articulated in the Medium Term plan

Secured funding through the Global SDGs Fund Window to start implementing actions to increase domestic revenue mobilisation and to intensify financial literacy and digitization in Sierra Leone

Governance Structure of the INFF Process in Sierra Leone



The Joint SDGs Funds Project is operationalizing the INFF in Sierra Leone

With an INFF secretariate situated within the Ministry of Planning and Economic Development, with a UNDP Recruited Project coordinator

It has a National SDGs Funds Steering Committee, chaired by the Development Secretary of the Planning Ministry

The Steering committee provides strategic direction to the process

Composition of the Steering Committee



Ministry of Planning and Economic Development

Ministry of Finance

Ministry of Gender and Children Affairs

Ministry of Trade and Industry

National Revenue Authority

Bank of Sierra Leone

National Social Security and Insurance Trust

Sierra Leone Association of Commercial Banks

Chamber of Commerce

Local Council Association of Sierra Leone

Civil Society Organisations

UNDP and UNCDF – As observers

Key Development through the project



Cash Management Committee at the Ministry of Finance

Developed Monitoring framework with an implementation timeline

A government system for monitoring implementation of programmes and activities: NaMED

strengthened the M & E capacity of the Planning Ministry

The new M&E unit providing quarterly monitoring and reviews

Initiating public private dialogue on formalizing the informal sector

Undertaking a study on challenges, Enablers and drivers of women participation in Revenue Mobilisation

Key Development through the project



Collaborated with the Ministry of Finance to train and mentore local councils on fiduciary management

Provided the councils with a Reporting template

Done follow-up field visits

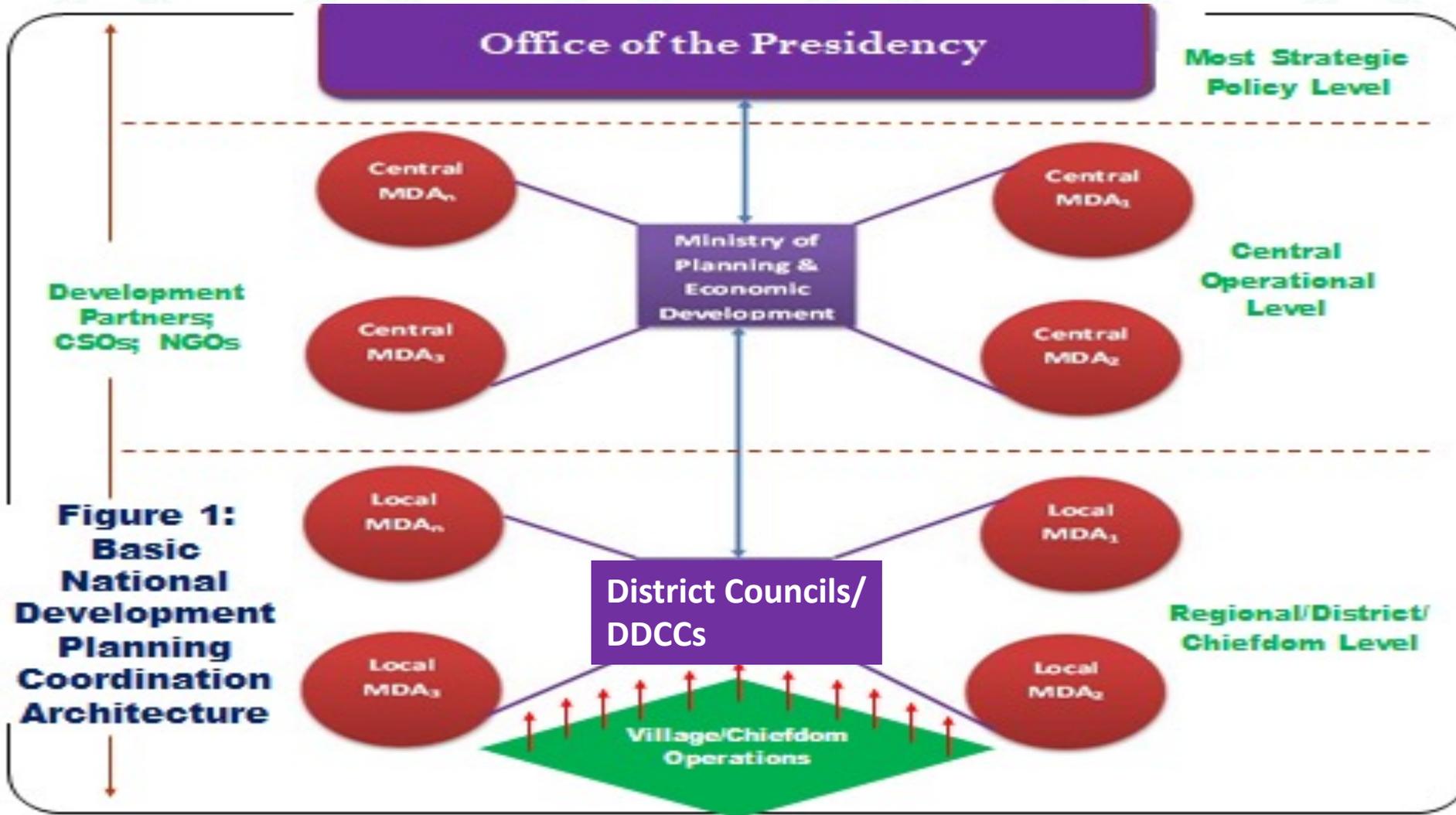
Trained councils on the INFF and how it could be used to generate own resources and not to over rely on fiscal transfers

Generation of local resources goes beyond taxing the people

The concept of strategic partnership pension funds and partnership with banks

Provided training for the Parliament of Sierra Leone on the INFF and their role in the process

Current Development architecture



**Figure 1:
Basic
National
Development
Planning
Coordination
Architecture**

Key Development through the project



Collaboration with a Civil Society Consortium (with over 200 SDGs ambassadors) to conduct:

District/ community level popularization of the INFF

Stakeholder dialogue on local resource mobilization

Sierra Leone has therefore decentralized the INFF process with the active participation of CSOs and private sector operatives

Communication for Development



Constant feedback and reporting to the Steering Committee

Stakeholder sensitisation workshops

Regular media engagement on the INFF and its constituent initiatives

Aimed at promoting awareness

Enhancing accountability and transparency on the INFF

Getting the buy in of the general public

Enhancing local ownership of development initiatives

Conclusion



The SLINFF is the product of broad-based participatory national consultations

Every stakeholder (including development partners and the private sector) contributed to its preparation

We continue to decentralize our national development planning process, including the INFF

Review of the INFF Implementation



THANK YOU

